

**Kaiser Foundation Health Plan, Inc. and Kaiser Foundation Hospitals
List of Subsidiaries and Affiliated Corporations
(Pre-Transaction)**

NAME	Purpose of Entity	State & Year Formed	Structure	Address
Kaiser Foundation Health Plan, Inc. ("KFHP")	Operates health plans in California and Hawaii (among other things).	CA; 1955	No member Nonprofit tax-exempt corporation	One Kaiser Plaza Oakland, CA 94612
Kaiser Foundation Health Plan of Colorado ("KFHP-CO")	Operates health plan in Colorado (among other things).	CO; 1969	Sole Member: KFHP Nonprofit Tax exempt corporation	One Kaiser Plaza Oakland, CA 94612
Kaiser Foundation Health Plan of Georgia, Inc. ("KFHP-GA")	Operates health plan in Georgia (among other things).	GA; 1984	Sole Member: KFHP Nonprofit tax exempt corporation	One Kaiser Plaza Oakland, CA 94612
Kaiser Foundation Health Plan of the Mid-Atlantic States, Inc. ("KFHP-MAS")	Operates health plans in Maryland, Virginia and the District of Columbia (among other things).	MD; 1995	Sole Member: KFHP Nonprofit tax exempt corporation	One Kaiser Plaza Oakland, CA 94612
Kaiser Foundation Health Plan of the Northwest ("KFHP-NW")	Operates health plans in Oregon and Washington (among other things).	OR; 1981	Sole Member: KFHP Nonprofit tax-exempt corporation	One Kaiser Plaza Oakland, CA 94612
1800 Harrison Foundation	Owns/controls office building located at 1800 Harrison Street, Oakland, CA	CA; 1998	Sole Member: KFHP Formerly a special purpose entity. Effective 11/2008, KFHP assumed control. Nonprofit tax-exempt corporation	One Kaiser Plaza Oakland, CA 94612

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Camp Bowie Service Center	Performs membership accounting and other administrative services.	CA; 1998	Sole Member: KFHP Nonprofit tax-exempt corporation	One Kaiser Plaza Oakland, CA 94612
Kaiser Colorado Holdings	Inactive. Not currently conducting business activities.	CO; 2015	Sole Member: KFHP-CO Nonprofit corporation	One Kaiser Plaza Oakland, CA 94612 In CO: 10350 E. Dakota Ave., Denver, CO 80247
Kaiser Foundation Health Plan of Washington (formerly OHP)	A supporting organization for KFHP.	WA; 1942	Sole Member: KFHP Nonprofit Tax exempt corporation	One Kaiser Plaza Oakland, CA 94612
Kaiser Health Alternatives	Inactive. Not currently conducting business activities.	OR; 1987	Sole Member: KFHP Nonprofit Tax exempt corporation	500 Multnomah St., Ste. 100 Portland, OR 97232
Kaiser Health Plan Asset Management, Inc.	Purchases, manages and disposes of health care equipment for use by KFHP.	CA; 1998	Sole Member: KFHP Nonprofit tax-exempt corporation	One Kaiser Plaza Oakland, CA 94612
Kaiser Permanente Insurance Company	Indemnity insurance company. Offers indemnity benefit plans, PPO and POS products. Serves as administrator (ASO) for self-funded plans.	CA; 1994	KFHP owns 100% of the preferred shares and 50% of the common (voting) shares; PMGs own 50% of the common (voting) shares For profit, taxable corporation.	One Kaiser Plaza Oakland, CA 94612

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Kaiser Properties Services, Inc.	Holds a real estate brokerage license and engages in real estate brokerage activities. In the process of being dissolved.	CA; 1996	Sole Member: KFHP Nonprofit corporation	One Kaiser Plaza Oakland, CA 94612
KP Cal, LLC	Contracts with CA Dept Health Care Services to provide services to Medi-Cal members.	CA; 2005	Sole Member: KFHP LLC	One Kaiser Plaza Oakland, CA 94612
Lokahi Assurance, Ltd.	Nonprofit captive insurance company.	HI; 2001	Sole Member: KFHP Nonprofit tax-exempt corporation	745 Fort Street, Ste. 800 Honolulu, HI 96813
Oak Tree Assurance, Ltd.	Captive insurance company.	VT; 1991	KFHP owns 100% of the shares For-profit corporation	76 St. Paul St. c/o AON Insurance Managers Burlington, VT 05402
Ordway Indemnity, Ltd.	Captive insurance company.	Bermuda; 2001	Ordway International Ltd owns 100% of the shares For profit corporation	Victoria Hall, 11 Victoria St. Hamilton, Bermuda
Ordway International, Ltd.	Holding company that holds shares of Ordway Indemnity, Ltd.	Bermuda; 2001	KFHP owns 100% of the shares For profit corporation	Victoria Hall, 11 Victoria St. Hamilton, Bermuda

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Rainbow Dialysis, LLC	Formed to establish outpatient dialysis services in Hawaii.	DE; 2008	Sole Member: KFHP LLC	One Kaiser Plaza Oakland, CA 94612
Kaiser Foundation Hospitals	Provide or arrange hospital services for members of the public, including members of KFHP and its health plan subsidiaries (among other things).	CA; 1948	The composition of the Board of Directors of KFHP is identical to the Boards of KFHP, KFHP-CO, KFHP-NW, KFHP-MAS Nonprofit, tax-exempt corporation	One Kaiser Plaza Oakland, CA 94612
Kaiser Permanente International	Provide advisory and management services on the design, organization and operation of health plans, medical offices and other health care facilities and services, and to operate such facilities for the benefit of individuals and entities anywhere in the world.	CA; 1996	Sole Member: KFHP Nonprofit taxable corporation	One Kaiser Plaza Oakland, CA 94612
Kaiser Hospital Asset Management, Inc.	Purchase, manage and dispose of health care equipment for use by KFHP.	CA; 1998	Sole Member: KFHP Nonprofit tax-exempt corporation	One Kaiser Plaza Oakland, CA 94612

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KP OnCall, LLC	Nurse telemedicine call center. In the process of being dissolved.	CA; 2001	Sole Member: KFH LLC	One Kaiser Plaza Oakland, CA 94612
Kaiser Permanente Ventures, LLC	Facilitates direct equity investments by KFH and investors in start-up companies.	DE; 2009	Delaware Series LLC Sole Member: KFH Managed by Management Committee Four Series of Interests: Series A & C- Owned by KFH Series B & D- Owned by Tufts Associated Health Maintenance Organization, Inc. and by The Hospitals Contribution Fund of Australia Limited	One Kaiser Plaza Oakland, CA 94612
HAMI – Colorado, LLC	Organized to facilitate asset acquisition financing in Colorado - 2002 transaction.	DE; 2002	Sole Member: Kaiser Hospital Asset Management Inc. LLC	One Kaiser Plaza Oakland, CA 94612
Kaiser Hospital Assistance Corporation	Facilitate financings and acquisitions of property by or for the benefit of KFHP, its subsidiaries and affiliates, or KFH, its subsidiaries and affiliates.	CA; 2001 (became a KFH subsidiary in 12/2010)	Formerly a special purpose entity. 2010 - KFH assumed control following organizational changes. Nonprofit tax-exempt corporation	One Kaiser Plaza Oakland, CA 94612

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Kaiser Hospital Assistance I - LLC	Facilitate financings and acquisitions of property by or for the benefit of KFHP, its subsidiaries and affiliates, or KFH, its subsidiaries and affiliates.	DE; 2001	Sole Member: Kaiser Hospital Assistance Corporation (as part of the extinguishment of debt of Kaiser Hospital Assistance I - LLC in 2011, this entity was added to the KP org chart) Note: Cancellation of LLC in DE and CA expected in 2016.	One Kaiser Plaza Oakland, CA 94612
Maui Health System, A Kaiser Foundation Hospitals LLC	Manage the three Maui Region hospitals of the Hawaii Health Systems Corporation (Maui Memorial Medical Center, Lanai Community Hospital, and Kula Hospital).	HI; 2015	Hawaii single-member LLC Manager-managed Sole Member: KFH	3288 Moanalua Road, Honolulu, HI 96819

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NXT Capital Senior Loan Fund 1, LLC	Purchase, hold and dispose of loan participations initiated and served by NXT Capital, LLC, a commercial finance company that provides structured financing to companies.	DE; 2011	Participation members: KFHP, which owns 75.1% of Fund 1; and The Kaiser Permanente Group Trust, which owns 24.9%. KFHP, Inc. is the fiduciary for the Kaiser Permanente Group Trust (formed under Revenue Ruling 81-100). The mgmt and control of the company is vested in the Designation Member, NXT Capital Investment Advisers, LLC (formerly NXT Capital Loan Servicing LLC), a Delaware LLC and fully owned subsidiary of NXT Capital, LLC. Name change of Designation Member occurred Feb. 10, 2012. The Participation Members have the authority to remove the Designated Member. This ultimate control was deemed sufficient to trigger consolidation of Fund 1 into the financial statements of KFHP as a subsidiary.	Principal office of LLC: 191 N. Wacker Dr., Ste. 1200, Chicago, IL 60606 [address of Participation Members: One Kaiser Plaza; Oakland, CA 94612]